| Budget Summary 2022/23 | Mid-range scenario |
|---|------------------------|
| | 2022 20 |
| | 2022-23 £000 |
| Base Budget: | 302,042 |
| Employee Cost Changes: | |
| Pay Awards | 2,202 |
| Pay Increments/change to employee base Employers National Insurance Increase April 2022 | 572 1,079 |
| Total Employee Cost Changes | 3,853 |
| Non-Pay Inflation: | |
| Health: | |
| Prescribing Hospital Drugs | 1,070 |
| Main GG&C SLA | 1,421 |
| Other SLAs (GPs, GG&C, other HBs, service inputs) | 788 |
| Utilities and rates Social Work: | 234 |
| Non-Pay Inflaiton | 2,454 |
| NHS Staffing Recharges | 72 |
| Full year impact of the £10.02 per hour pay rate for care staff Free personal & nursing care uplift | 2,349 |
| Total Non-Pay Inflation | 8,864 |
| Cost and Demand Pressures: | |
| Health: | |
| TAVI Additional NMAHP (nursing, midwifery & Allied Health Professionals) | 103 |
| New high cost care packages | 100 |
| Oncology Medicines Demand | 450 |
| Microsoft Licence Fees | 75 |
| Care First replacement cost SLA Balance 21/22 | 45 355 |
| CPA mental health | 63 |
| OOH contract uplift | 39 |
| Hearing Aids Pacs / RIS manager | 30 |
| Director Psychology | 41 |
| Distress Brief Interventions | 140 |
| IPF Homecare Drugs Patients Travel | 150 |
| Drone Pilot | 20 |
| LIH Oncology Drugs | 100 |
| LIH CT Out of Hours Contract LIH Medical Staffing | 215 |
| Vehicle Leases - Electrification of fleet | 112 |
| Council: | |
| Regrading of Social Work and Community Care Assistants Older People Growth | 100 153 |
| Care Services for Younger Adults (< 65 years) LD, MH | 350 |
| Care Services for Younger Adults (< 65 years) PD | 70 |
| Learning Disability Budget Adjustment to Balance Commitment | 470 |
| Physical Disability Budget Adjustment to Balance Commitment | 179 |
| Mental Health Budget Adjustment to Balance Commitment Extension of Carers Act services | 109 |
| Continuing care demand pressure in Children & Families | 250 |
| Social Work Emergency Standby | 25 |
| SG Investment - Home Care for Older People | 2,257 |
| SG Investment - Interim Care Home Placements | 364 |
| SG Investment - Mental Health Recovery and Renewal | 66 |
| SG Investment - Child Disability Payment Claims Support SG Investment - Trauma Training | 22 |
| SG Investment - Irauma Training SG Investment - Multi-Disciplinary Teams | 632 |
| SG Investment - Investment in Adult Services (to be finalised) | 417 |
| SG Investment - Investment in Social Work Staffing | 402 |
| Total Cost and Demand Pressures | 8,655 |
| Existing Savings Cancelled - IJB Nov 2021 | 1,470 |
| Total Estimated Expenditure | 324,884 |
| Funding: | |
| NHS | 246,877 |
| Council | 73,312 |
| Allocation of Covid Reserve Funding Total Funding | 750 320,93 9 |
| Budget Surplus / (Gap) | (3,945 |
| Partner Bodies Split: | (3)3 13 |
| Health | (1,958) |
| Social Work | (1,987 |

| | Workings | Workings | 20 | 022-23 | 2023-24 | 2024-25 | 2022-23 | 2023-24 | 2024-25 | 2 | 2022-23 | 2023-24 | 2024-25 | Comments on Assumptions 2021-22 to 2024-25 |
|--|----------|--|--|---------|----------------|----------------|---------|---------|---------|--|----------|-------------|---------|---|
| | | | | lealth | Health | Health | Council | Council | Council | | Total | Total | Total | |
| | | | £ | 000s | £000s | £000s | £000s | £000s | £000s | | £000s | £000s | £000s | |
| | | | | | | | | | | | | | | |
| Funding | | | | | | | | | | | | | | |
| From Argyll and Bute Council - Base Funding From Argyll and Bute Council - Adjustment to Funding | 0.00% | | | | | | 62,763 | 62,763 | 62,763 | | 62,763 | 62,763 0 | 62,763 | includes additional £552k re SLW announced after budget agreed Flat cash assumed |
| Argyll and Bute Council - Repayment of 2019-20 overspend | 0.00% | + | | | | + | | -407 | -759 | | 0 | -407 | -759 | Repayment Plan as proposed to Council 29 April 2021 |
| Argyll and Bute Council - Repayment of 2018-19 overspend | | | | | | | -900 | -493 | | | -900 | -493 | 0 | Repayment Plan as proposed to Council 29 April 2021 |
| From NHS Highland - Base Funding incl pensions increase | | 192,855 | | 194,236 | 194,236 | 194,236 | | | | | 194,236 | 194,236 | 194,236 | Adjusted for NRAC uplift of £2.9m and 1.5% uplift for 2021/22 |
| From NHS Highland - Other Recurring Budget | | 37,684 | | 37,773 | 37,684 | 37,684 | | | | | 37,773 | 37,684 | 37,684 | Non Disc PCS £11,356m; GMS £19,053m (incl 19/20 superann uplift); |
| From NHS Highland - Resource Transfer | | 12.400 | | -5,326 | -5,326 | -5,326 | 12.489 | 12,489 | 12,489 | | 7,163 | 7,163 | 7.162 | Other recurring £5.405m at M9 £12.489m for 2021-22 (7057 + 5247+1.5%); Resource transfer 5247 |
| Internal resource transfer 2021-22 | | 12,489 | | -5,326 | -5,326 -645 | -5,326 -645 | 645 | 645 | 12,489 | | 98 | 7,163 | 7,163 | As per 2021-22 budget |
| NHS Uplift | 2.0% | | | 7,357 | 11,282 | 15,286 | 250 | 505 | 765 | | 7,607 | 11,787 | 16,051 | 3% best case, 2% mid range, 1.8% worst case on base funding less |
| · | | | | | | | | | | | | | | resource transfer (updated for resource transfer) |
| NHS Highland above NRAC uplift - estimated | 2.0% | 2850 | | 0 | 0 | 0 | | | | | 0 | 0 | 0 | per interim offer |
| Reduction in new medicines fund | | | | | | | | | 40.00= | | 0 | 0 | 0 | SG suggesting build in for next year £-550k mid and worst case |
| New SG funding for social work | | | | | | | 11,449 | 11,667 | 12,367 | | 11,449 | 11,667 | 12,367 | Adjusted to reflect 2022/23 confirmed new funding and assumes an annual uplift from 2023/24 of £1.0m p.a. best case, £0.7m p.a. mid |
| | | | | | | | | | | | | | | range and £0 worst case. |
| Estimated Funding Total | | | | 233,493 | 237,231 | 241,235 | 86,696 | 87,169 | 88,270 | | 320,189 | 324,400 | 329,505 | Tange and 10 Worst case. |
| | | | | , | , | | | | | | | 0 | 0 | |
| Expenditure | | | | | | | | | | | | 0 | | |
| Base Budget | | | | 226,886 | 226,886 | 226,886 | 74,826 | 74,826 | 74,826 | | 301,712 | 301,712 | 301,712 | Adjusted for changes to other recurring funding matched by expenditure |
| Paca Budget Adjustments: | | + + | | - | | | | | | | - | | | |
| Base Budget Adjustments: Investment in financial sustainability | | | + | + | | | 330 | 330 | 330 | | 330 | 330 | 330 | As agreed IJB 25 March 2020 and 31 March 2021 |
| est. in mandal sustainability | | + | + | | | | 330 | 330 | 330 | | 330 | 330 | 330 | 7.5 sp. sed to 25 march 2520 and 51 march 2021 |
| | | | | | | | | | | | | | + | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| Employee Costs: | | | | | | | | | | | 0 | 0 | 0 | |
| Pay Inflation - Health | 2.0% | <u>'</u> | | 1,422 | 2,844 | 4,266 | | | | | 1,422 | 2,844 | 4,266 | Health pay deal estimated at 1% best, 2% mid range, 3% worst on £68.79m, in line with Council pay. |
| Pay Inflation - Social Work | 2.0% | | | | | | 780 | 1,576 | 2,388 | | 780 | 1,576 | 2,388 | Reflects impact of agreed 2021/22 pay deal then growth in 2022/23 and |
| r ay ililiation - Social Work | 2.076 | 1 | | | | | 780 | 1,370 | 2,300 | | 780 | 1,570 | 2,366 | 2023/24 at 1% best case, 2% mid range and 3% worst case. |
| Increments | 370 | 87 | | 185 | 370 | 555 | 87 | 174 | 261 | | 272 | 544 | 816 | Best case assumes 50% increments can be absorbed, and worst case is |
| | | | | | | | | | | | | | | that none can absorbed. Mid range for health is 50% of 2020-21 and for |
| | | | | | | | | | | | | | | council is 100% of 2020-21 |
| Increase to Employer's National Insurance Contributions from April | | | | 888 | 888 | 888 | 191 | 386 | 585 | | 1,079 | 1,274 | 1,473 | Reflects 1.25% increase in Employer's National Insurance Contributions |
| 2022. | | | | | | | | | | | | | | from April 2020 then growth in 2022/23 and 2023/24 at 1% best case, 2% mid range and 3% worst case. |
| Settlements of regrading claims | | | | 300 | 500 | 700 | 0 | 0 | 0 | | 300 | 500 | 700 | 270 mild range and 370 worst case. |
| | | | | | | | | | | | | | | |
| Non-Pay Inflation: | | | | | | + | + | | | | | | | |
| Health: | | | | | | | | | | | | | | |
| Prescribing | 1000 | | | 1,070 | 2,000 | 3,000 | | | | | 1,070 | 2,000 | 3,000 | Growth between £900k (best) to £1100k(worst) per annum |
| Hospital Drugs | 5.0% | | | 100 | 200 | 300 | | | | | 100 | 200 | 300 | Growth between 2.5%-7.5%, mid-range 5% on base spend of £3m |
| Main GG&C SLA | 2.5% | | | 1,421 | 2,842 | 4,263 | | | | | 1,421 | 2,842 | 4,263 | Uplift on £56.2m plus 2.5% p.a. mid, 3% worst, 2% best |
| Other SLAs (GPs, GG&C, other HBs, service inputs) | 756 | | | 788 | 1,576 | 2,364 | | | | | 788 | 1,576 | 2,364 | Uplift mid-range 2.5% p.a. worst 3%, best 2% on £30.25m p.a. |
| Utilities & Catering & Rates | 167 | <u>'</u> | | 234 | 468 | 702 | | | | | 234 | 468 | 702 | Growth between 3%-5%, mid-range 4% for 2021-22 onwards. Rates zero |
| | | | | | | | | | | | | | | for 21/22 |
| <u>Social Work:</u> Catering Purchases | | + | + | + | | | 0 | 43 | 67 | | 0 | 43 | 67 | 5% p.a. |
| Non Pay inflation - National Care Home Contract, increase to £10.50, | | + + | | + | | - | 2,454 | | 2,228 | | 2,454 | 1,452 | 2,228 | 3.5% best case; 4.5% mid range; 5.5% worst case (includes LD, MH, PD |
| carers allowances, audit fees/utilities etc | | | | | | | 2,131 | 2,132 | | | _,,,,,,, | 2,732 | _, | and OP) |
| NHS Staffing Recharges | | | | | | | 72 | 146 | 224 | | 72 | 146 | 224 | 4% net for pay rises and increments |
| Purchase and Maintenance of Equipment | | | | | | | 0 | 71 | 108 | | 0 | 71 | 108 | CPI - 3% best case; 3.5% mid range; 4% worst case |
| Specific CPI Increases | | | | | | | 0 | 90 | 138 | | 0 | 90 | 138 | CPI - 3% best case; 3.5% mid range; 4% worst case |
| Full year impact of the increase in care staff rates to a minimum of | | | | | | | 2,349 | 2,349 | 2,349 | | 2,349 | 2,349 | 2,349 | Estimated full year impact of the increase in the basic hourly rate for |
| £10.02 per hour implemented from December 2021. 2022/23 Scottish Living Wage Uplift (£10.50) excluding FPNC | | + | + | + | | | 0 | 3,038 | 4,665 | | 0 | 3,038 | 4,665 | care staff to £10.02 per hour from December 2021. 4.2% best case; 4.70% mid range; 5.20% worst case. Adjusted for £10.50 |
| 2022/23 Scottisti Living Wage Opint (L10.30) excluding FFNC | | | | | | | o o | 3,036 | 4,003 | | ۷ | 3,036 | 4,003 | indicative rate from the SG and for the 1.25% increase in ENI |
| | | | | | | | | | | | | | | contributions. |
| Free personal & nursing care uplift | | | | | | | 376 | 396 | 396 | | 376 | 396 | 396 | Matched to the funding being provided to fund the uplift for 2022/23. |
| Carers Allowances | | | | | | | 0 | 115 | 175 | | 0 | 115 | | CPI - 3% best case; 3.5% mid range; 4% worst case |
| Utilities | | | | | | | 0 | 33 | 50 | | 0 | 33 | | CPI - 3% best case; 3.5% mid range; 4% worst case |
| Audit fee | | | | - | | | 0 | 10 | 12 | | 0 | 10 | 12 | rotation of audit - increase of 15% expected in year 1. |
| Cost and Demand Pressures | + | + | + | + | | + | + - | | | | + | | + | + |
| Health: | | + | | + | | | † † | | | | + | | + | + |
| TAVI | | | | 103 | 104 | 105 | † † | | | | 103 | 104 | 105 | Best and mid range £50k p.a., worst £100k |
| Additional NMAHP staffing | 200 | | | 200 | 204 | 208 | | | | | 200 | 204 | 208 | Best £150k, mid £200k worst £250+ 2% p.a. includes allowance for AHP |
| | | | | | | | | | | | | | | and sundry chnages |
| New high cost care packages | 100 | | | 100 | 102 | 104 | | | | | 100 | 102 | | £0k for best £100k for mid; £200k for worst |
| New dementia pathway to NHS GG&C | | | | | 51 | 52 | | | | | 0 | 51 | 52 | New long term patient pathway across all scenarios |
| Other NSD developments | 50 | 1 | l | | 100 | 200 | 1 1 | | | l I | 0 | 100 | 200 | all ranges + £50k p.a. |

| | Workings | Workings | | 2022-23 | 2023-24 | 2024-25 | 2022-23 | 2023-24 | 2024-25 | \perp | 2022-23 | 2023-24 | 2024-25 | Comments on Assumptions 2021-22 to 2024-25 |
|---|---------------------------------------|----------|---|------------------|---------------------|----------------|-------------|---------|-------------|----------|------------------|----------------|----------------|---|
| | | | | Health | Health | Health | Council | Council | Council | | Total £000s | Total £000s | Total | |
| Oncology Drugs Demand | 450 |) | | £000s 450 | £000s 900 | £000s 1,350 | £000s | £000s | £000s | | £000s 450 | £000s 900 | £000s 1,350 | Assumed an annual increase of between £350k and £550k with mid- |
| | - | | | | | | | | | | | | | range £450k. |
| Microsoft Licence Fees | 0 | | | 75 | 75 | 75 | | | | | 75 | 75 | 75 | Removed as current budgets appear sufficient £200k in worst case only |
| Cystic Fibrosis Drugs | 150 |) | | | 100 | 200 | | | | | 0 | 100 | 200 | Growth for increase in patient numbers £100k p.a best; £150k p.a. mid; £200k p.a. worst |
| Care First replacement cost | 80 | | | 45 | 80 | 80 | | | | | 45 | 80 | 80 | Share of cost of Carefirst replacement - best case £45k; mid £80k; worst £120k first year only |
| Depreciation LIH 9th Medic | 25 | | | 0 | 50 0 | 75 0 | | | | | 0 | 50 | 75 0 | Depreciation increasing cost pressure each year -across all scenarios |
| SLA Balance 21/22 | | | | 355 | | 355 | | | | | 355 | 355 | 355 | |
| CPA mental health | | | | 63 | | 63 | | | | | 63 | 63 | 63 | |
| OOH contract uplift Hearing Aids | · · · · · · · · · · · · · · · · · · · | | | 39 30 | | 39 30 | | | | \vdash | 39 30 | 39 30 | 39 30 | |
| Pacs / RIS manager | | | | 23 | | 23 | | | | | 23 | 23 | 23 | |
| Director Psychology | | | | 41 | 41 | 41 | | | | | 41 | 41 | 41 | |
| Distress Brief Interventions | | | | 140 | 150 | 450 | | | | | 140 | 150 | 150 | |
| IPF Homecare Drugs Patients Travel | | | | 150 75 | | 150 75 | | | | | 150 75 | 150 75 | 150 75 | |
| Drone Pilot | | | | 20 | | ,,, | | | | | 20 | ,,, | ,,, | |
| LIH Oncology Drugs | | | | 100 | | | | | | | 100 | | | |
| LIH CT Out of Hours Contract | i—— | | | 30 | | | | | | | 30 | | | |
| LIH Medical Staffing Vehicle Leases | | | | 215 112 | | | | | | | 215 112 | | | |
| Fleet Consultancy | | | | 0 | | | | | | | 0 | | | <u> </u> |
| <u>Council:</u> | | | | | | | | | | | | | | |
| Impact of the regrading of Social Work and Community Care Assistant posts from SLGE8 to SLGE9. | | | | | | | 100 | 202 | 306 | | 100 | 202 | 306 | Reflects impact of the post regradings including increments and cost growth in 2022/23 and 2023/24 at 1% best case, 2% mid range and 3% worst case. |
| Older People Growth | | | | | | | 153 | 799 | 1,208 | | 153 | 799 | 1,208 | The best case reflects no growth , the mid-range reflects 1.5% growth and the worst case reflects 3% growth. |
| Care Services for Younger Adults Growth (< 65 years) LD, MH | | | | | | | 350 | 707 | 1,072 | | 350 | 707 | 1,072 | The best case reflects 1% growth, the mid-range reflects 2% growth and the worst case reflects 3% growth. |
| Care Services for Younger Adults Growth (< 65 years) PD | | | | | | | 70 | 141 | 214 | | 70 | 141 | 214 | The best case scenario reflects an increase of 2.5% p.a. growth , the mid range increase of 5% p.a. growth and the worst case 7.5% p.a. growth |
| Learning Disability Budget Adjustment to Balance Commitment | | | | | | | 470 | 940 | 1,410 | | 470 | 940 | 1,410 | Budget alignment to resolve long standing budget deficit spread evenly over 4 years from 2022/23 to 2025/26 |
| Physical Disability Budget Adjustment to Balance Commitment | | | | | | | 179 | 359 | 538 | | 179 | 359 | 538 | Budget alignment to resolve long standing budget deficit spread evenly over 4 years from 2022/23 to 2025/26 |
| Mental Health Budget Adjustment to Balance Commitment | | | | | | | 109 | 217 | 326 | | 109 | 217 | 326 | Budget alignment to resolve long standing budget deficit spread evenly over 4 years from 2022/23 to 2025/26 |
| Extension of Carers Act services in response to additional funding in budget | | | | | | | 373 | | 378 | | 373 | 378 | 378 | Matches new funding from SG |
| Continuing care demand pressure in Children & Families and Children with disability | | | | | | | 250 | | | | 250 | 500 | 750 | best nil; mid £250k p.a.; worst £500k p.a. |
| Social Work Emergency Standby Scottish Government funded investment in home services for older | | | | | | | 25 2,257 | | 78 2,268 | | 25 2,257 | 2,268 | 78 2,268 | Allow 4 per night in best, 5 per night in mid and 8 per night in worst Matches new funding from SG |
| people. | i | | | | | | 2,237 | 2,200 | 2,200 | | 2,237 | 2,200 | 2,200 | Waterles new funding from 50 |
| Scottish Government funded investment interim care home | | | | | | | 364 | 0 | 0 | | 364 | 0 | 0 | Matches new funding from SG - provided for 2022/23 only. |
| placements to improve delayed discharge performance. Scottish Government funded in Mental Health Recovery and Renewal | | | | | | | 66 | 0 | 0 | | 66 | 0 | 0 | Matches new funding from SG - assumed non-recurring beyond |
| activity. | | | | | | | | | | | | | | 2022/23. |
| Scottish Government funded investment to support families complete claims and gather evidence for the new Child Disability Payment. | | | | | | | 22 | 22 | 22 | | 22 | 22 | 22 | Matches new funding from SG |
| Scottish Government funded investment in trauma training. | | | | | | | 50 | 0 | 0 | | 50 | 0 | 0 | Matches new funding from SG - assumed non-recurring beyond 2022/23. |
| Scottish Government funded investment in multi-disciplinary teams. | | | | | | | 632 | | 425 | | 632 | 527 | 425 | Matches new funding from SG |
| Scottish Government funded investment in adult social care (estimate as funding allocation still to be confirmed). | | | | | | | 417 | 1,215 | 1,215 | | 417 | 1,215 | 1,215 | Matches new funding from SG - Estimate pending final confirmation of value, based on 1.8% of National Amount in line with typical GAE share for SW. |
| Investment In Social Work Workforce | | | | | | | 402 | | | | 402 | | | |
| Allowance for unknown Cost and Demand Pressures | 500 | | | | 1,000 | 1,500 | | 1,000 | 1,500 | | 0 | 2,000 | 3,000 | Best case £250k p.a.; Mid range £0.5m pa.; Worst case £0.75m p.a. None in first year for best & mid; worst £250k - replaced with more specific pressures |
| Contingency Reduction in savings agreed 31 Mar 21 | | | | 541 | 541 | 541 | 929 | 929 | 929 | + | 0 1,470 | 0 1,470 | 0 1,470 | per IJB paper |
| Estimated Expenditure | | | | 236,201 | 242,657 | 249,190 | 88,683 | | 101,441 | | 324,884 | 337,947 | 350,631 | |
| Funding Surplus/(Gap) | | | | -2,708 | -5,426 | -7,955 | -1,987 | | -13,171 | | -4,695 | -13,547 | -21,126 | |
| Talloning Surplus / (Sup) | | | | | | | | | | | | | | |
| Year on Year Funding Surplus / (Gap) | | | | -2,708 | -2,718 | -2,529 | -1,987 | -6,134 | -5,050 | | -4,695 | -8,852 | -7,579 | |
| | | ı | 1 | | | | | | | <u> </u> | | | | |